

A top-down view of a person's hands painting a round wooden table. The person is using a brush to apply a light blue paint to the surface. The table is partially painted, with the left side covered in blue and the right side still showing the natural wood grain. The person's hands are visible, one holding the brush and the other supporting the table. In the background, there are some dark, textured objects, possibly cushions or bags, and a small container of paint.

**A Healthy  
& Sustainable  
Everyday**



**Ikano Retail**  
An IKEA retailer



**Our Vision:**  
to create a better everyday  
life for the many people.

# IKEA is the world's largest home furnishing retailer

Many companies one brand.

Global facts and figures FY21

**€41.9**

billion in IKEA  
retail sales

**464**

stores across  
63 markets

**225,000**

IKEA co-workers  
around the world

# We are Ikano Retail: one among a dozen IKEA franchisees in the world.

Facts and figures FY21

**12**

IKEA stores  
in 6 markets

**5**

Ikano Centres  
meeting places  
anchored by IKEA

**MXD**

Mix Use Development  
upcoming in  
2 markets

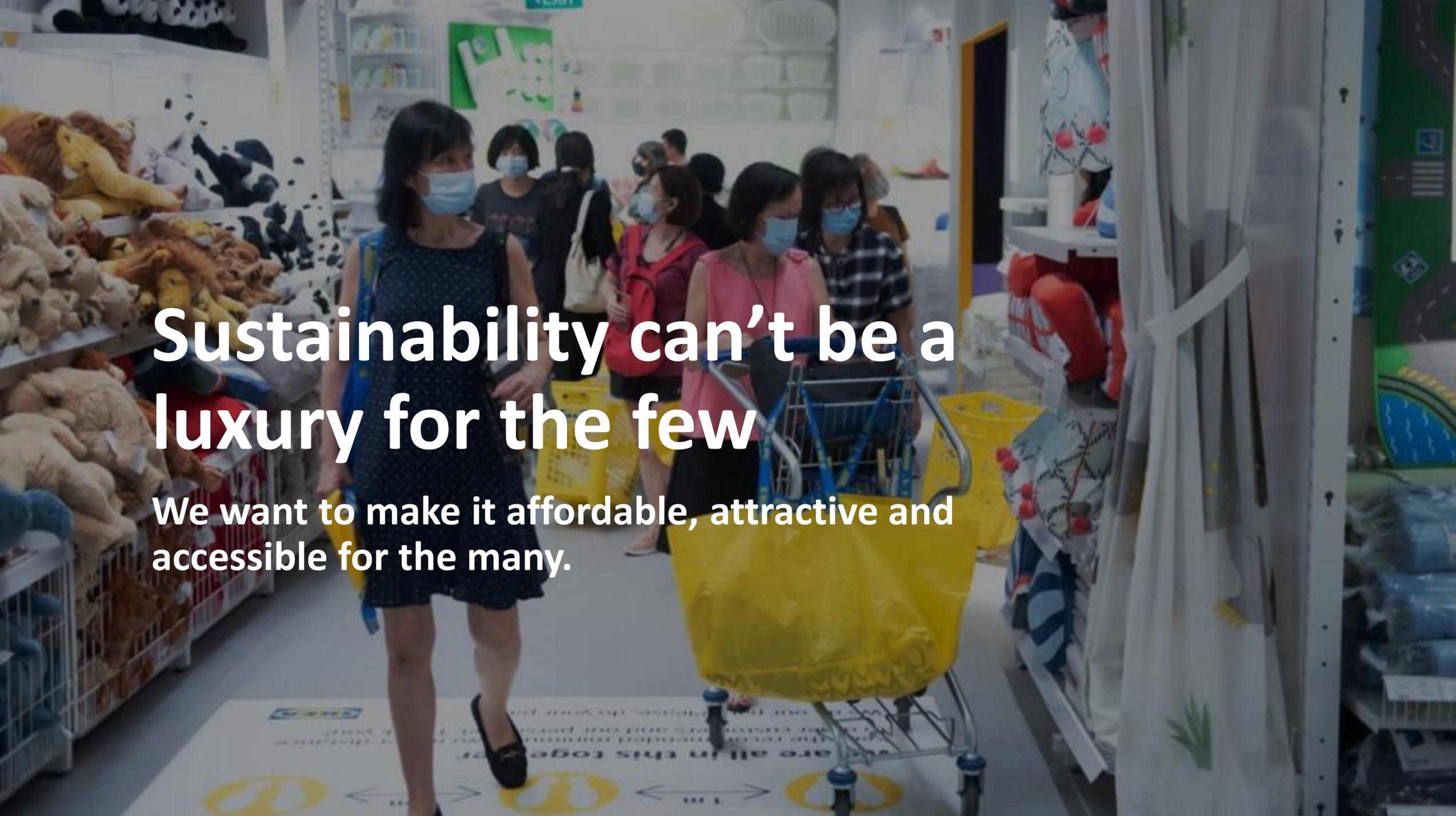
**4,321**

co-workers make all  
the magic happen

A photograph of a family of three sitting together and smiling. The father, wearing glasses and a white t-shirt, is on the right, embracing the mother and child. The mother, wearing a yellow top, is in the middle, holding the child. The child, wearing a white t-shirt, is lying down and smiling. The background shows a window with yellow and white striped blinds. A large green circle is overlaid on the left side of the image, containing white text.

## Our ambition:

By 2030, we will make healthy and sustainable living desirable and affordable in six markets that will be home to 480 million people.



# Sustainability can't be a luxury for the few

We want to make it affordable, attractive and accessible for the many.

# Co-creating healthy & sustainable homes

Based on research and our knowledge on life at home, we are developing affordable, complete home furnishing solutions that can improve health, well-being and our ability to live within the boundaries of the planet.



We focus on solutions related to...

## Resource efficient living and reducing waste



**RYET**  
3-pack. LED bulb GU10 230  
lumen, warm dimming  
₱170

## Clean energy, air and water



**PILKÅN**  
Bath faucet with  
strainer, chrome plated  
₱2,590

## Healthy eating, sleeping and exercising



**HUVUDROLL**  
Plant balls, 500g  
₱389

**By 2025,  
50% of the main meals  
offered at our IKEA Restaurant  
will be plant based.**





## Encouraging circular consumption

To meet the needs and dreams of people today, without compromising those of future generations, we are continuously improving our ways of working – throughout the value chain.

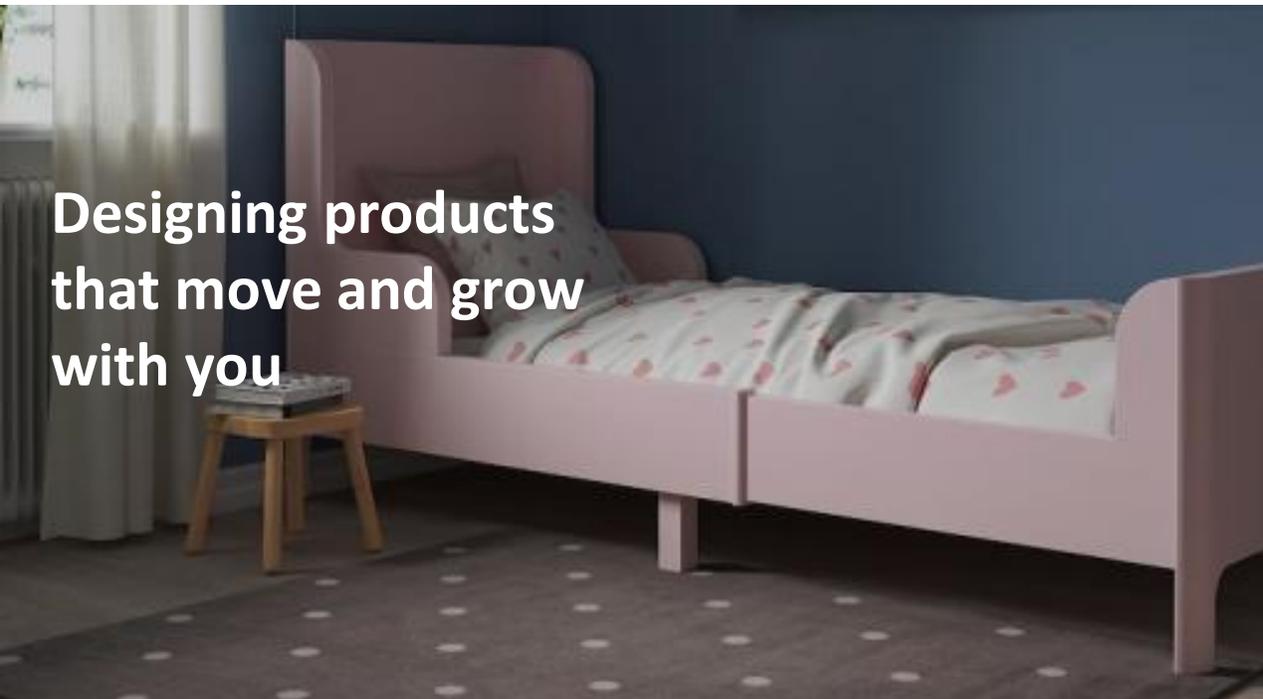
Responsible  
sourcing



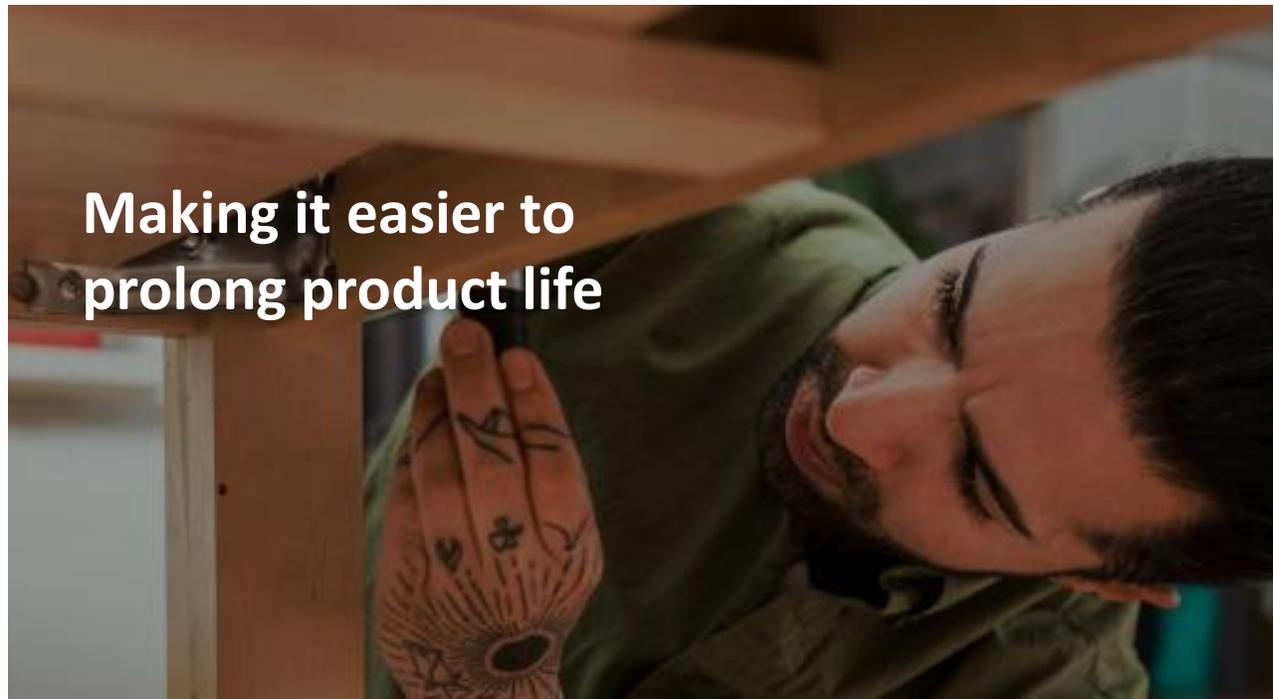
Innovating to  
reduce the use  
of resources



Designing products  
that move and grow  
with you



Making it easier to  
prolong product life





## Joining forces with others to make the biggest impact

We will lead by example towards  
a healthy and sustainable future,  
engaging co-workers, partners,  
and customers while sharing  
knowledge and inspiration.



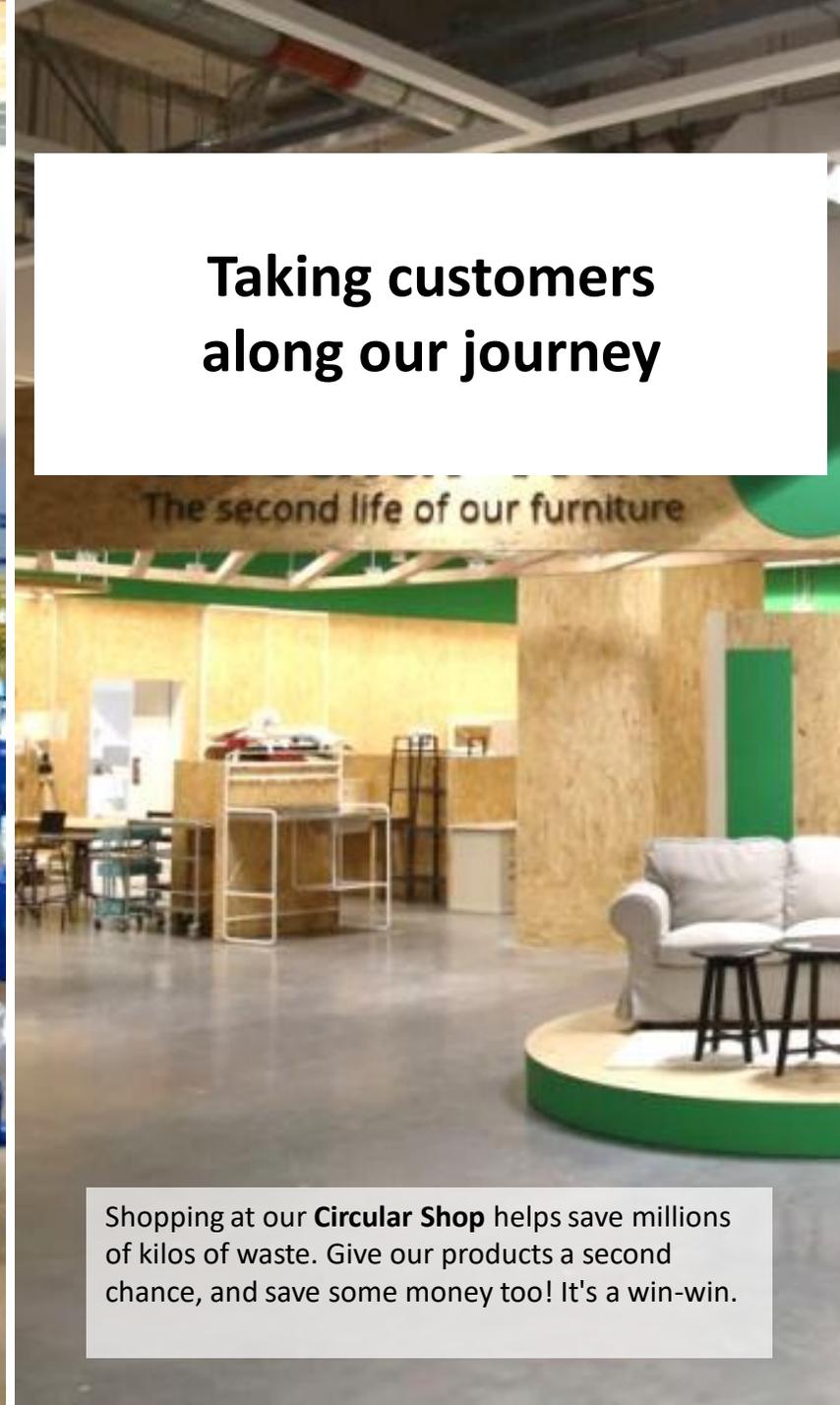
**Supporting enterprises in markets where we operate**

Philippines leads the way with a social enterprise to our business, **Rags to Riches** sewing services.



**Investing €350,000 for positive impact in our communities**

**IKEA Pasay City co-workers used their social day leave** to assemble solar pipe lights that will benefit 250 households in Bohol and Rizal province. More to come!



**Taking customers along our journey**

Shopping at our **Circular Shop** helps save millions of kilos of waste. Give our products a second chance, and save some money too! It's a win-win.

“More things remain  
to be done.

A glorious future!”

- Ingvar Kamprad

